

# **2018 Annual Implementation Plan**

for improving student outcomes

Heatherhill Primary School (4802)



Submitted for review by Mary Verwey (School Principal) on 16 November, 2017 at 01:23 PM Endorsed by Kenneth Robinson (Senior Education Improvement Leader) on 20 November, 2017 at 09:33 AM Endorsed by Keith Browning (School Council President) on 08 December, 2017 at 04:28 PM





## **Self-evaluation Summary - 2018**

Heatherhill Primary School (4802)

	FIGO Investor (Market Birman)	
	FISO Improvement Model Dimensions The 6 High-impact Improvement Initiatives are highlighted below in red.	Self-evaluation Level
C 75	Building practice excellence	Emerging moving towards Evolving
Excellence in teaching and learning	Curriculum planning and assessment	Evolving
xcelle eachir learr	Evidence-based high-impact teaching strategies	Emerging moving towards Evolving
ш \$	Evaluating impact on learning	
le o	Building leadership teams	Evolving
Professional leadership	Instructional and shared leadership	
rofes	Strategic resource management	
Н	Vision, values and culture	
ate J	Empowering students and building school pride	Evolving moving towards Embedding
clima	Setting expectations and promoting inclusion	Embedding moving towards Excelling
Positive climate for learning	Health and wellbeing	
Po	Intellectual engagement and self-awareness	
ni	Building communities	Evolving moving towards Embedding
nunity ment ning	Global citizenship	
Community engagement in learning	Networks with schools, services and agencies	
en	Parents and carers as partners	
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**Enter your reflective comments** 

The Student Achievement targets in NAPLAN set at the beginning of the year were, disappointingly, mostly not achieved, with the exception of Year 5 Numeracy.

The targets were set by wishing to improve on the 2016 targets, without taking into account a more realistic, achievable view of the current cohort. On reflection, the targets were far too ambitious.

Most of the planned actions were undertaken.

The introduction of VCOP from Prep – 6 has been very successful. Teacher use of the VCOP strategies is evident in their planning documents, practice, classroom displays and student feedback.





	Working with the Southern Melbourne Project has assisted with a renewed focus on implementing a whole school strategy for teaching Literacy. Support and guidance from the SMP Team has provided the impetus to approach Literacy Learning and Teaching in a more systematic, thorough, comprehensive way. The uptake from teachers has been welcomed and embraced. Classroom resources have been provided for teachers, alongside professional learning that aims to embed a common approach across the school.  A whole school Scope and Sequence for Philosophy was developed and implemented across the school this year. Teaching staff undertook professional learning, led by a Senior School teacher. Philosophy lessons are undertaken weekly in Prep – 6. Philosophy is embedded in the Heatherhill Curriculum and serves to develop students' Speaking and Listening skills, Ethical Capabilities and Critical and Creative Thinking.
Considerations for 2019	The "uptake" of the Southern Melbourne Project recommendations and the introduction of VCOP for teaching Writing have been enthusiastically embraced by teaching staff in 2017, the focus for improvement in 2018 should be Reading. The focus will be on introducing and developing High Impact Teaching Strategies in Literacy.  Targets for 2018 need to be realistic and achievable
Documents that support this plan	Heatherhill PS targets and outcomes 2017.docx (0.01 MB)

# **Annual Implementation Plan - 2018 FISO Improvement Initiatives and Key Improvement Strategies**

Heatherhill Primary School (4802)

Four Year Strategic Goals	Four Year Strategic Targets	Is this selected for focus this year?	12 month target  Outline what you want achieve in the next 12 months against your Strategic Plan target.	FISO initiative
Achievement To improve literacy and numeracy outcomes for every student across the school	To have all students deemed capable make at least one year's growth as indicated by AusVELS in both Literacy and Numeracy - Effect size at least .8 Increase the percentage of students scoring 'high' in the NAPLAN relative growth trend: 0.8 over a two year period.	Yes	The percentage of students in the top two bands of NAPLAN Year 5 Reading will increase from 15% in 2017 to 20% in 2018 The percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 33% in 2017 to 35% in 2018	Evidence-based high-impact teaching strategies
Engagement To deepen and strengthen students' sense of connectedness to school and peers and promote a stronger sense of engagement in their learning	Increase the learning confidence, connectedness to school, student motivation and stimulating learning measures on the Student Attitudes to School Survey to be within the 3rd quartile or higher for all cohorts over the life of the strategic plan	No		
Well Being To improve student connectedness to their learning across the school	Increase the connectedness to school, and connectedness to peers measures on the Student Attitudes to School Survey to be within the 3rd quartile or higher over the life of the strategic plan	No		
Productivity To effectively manage staffing profiles within budget constraints while providing a rigorous engaging education	Ensure a sustainable and equitable plan for the future which supports the philosophy of the school	No		



#### **Improvement Initiatives Rationale**

The Student Achievement targets in NAPLAN 2017 set at the beginning of the year were, disappointingly, mostly not achieved.

The targets set were aiming to improve on levels achieved in 2016 and were in hindsight too ambitious for the student cohort undertaking the tests. The targets set for 2018 are more realistic and achievable.

The school is currently involved in the Southern Melbourne Project (SMP) and this involvement has direction on a renewed focus in implementing a whole school strategy for teaching Literacy. Support and guidance from the SMP Team has provided the impetus to approach Literacy Learning and Teaching in a more systematic, thorough, comprehensive way. The uptake from teachers has been welcomed and embraced. Classroom resources have been provided for teachers, alongside professional learning that aims to embed a common and consistent approach across the school. The introduction of VCOP from Prep – 6 has been very successful with teacher use of the VCOP strategies evident in their planning documents, practice, classroom displays and feedback from students in their classes.

In 2018 teachers will continue to be supported in teaching writing using VCOP and SMP strategies introduced in 2017. There will also be a focus on developing a school wide consistent approach in teaching Reading comprehension.

Goal 1	Achievement To improve literacy and numeracy outcomes for every student across the school
12 month target 1.1	The percentage of students in the top two bands of NAPLAN Year 5 Reading will increase from 15% in 2017 to 20% in 2018 The percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 33% in 2017 to 35% in 2018
FISO Initiative	Evidence-based high-impact teaching strategies
Key Improvement Strategies	
KIS 1	Embed consistently implemented instructional practice incorporating high impact teaching strategies, that ensures the individual learning needs of all students are met.
KIS 2	Embed a consistently implemented Assessment and Data schedule with clearly articulated and developed protocols and analyses

## **Define Evidence of Impact and Activities and Milestones - 2018**

Heatherhill Primary School (4802)

Goal 1	Achievement To improve literacy and numeracy outc	chievement or improve literacy and numeracy outcomes for every student across the school							
12 month target 1.1		he percentage of students in the top two bands of NAPLAN Year 5 Reading will increase from 15% in 2017 to 20% in 2018 he percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 33% in 2017 to 35% in 2018							
FISO Initiative	Evidence-based high-impact teaching s	vidence-based high-impact teaching strategies							
Key Improvement Strategy 1	Embed consistently implemented instru	mbed consistently implemented instructional practice incorporating high impact teaching strategies, that ensures the individual learning needs of all students are met.							
Actions	Develop teacher capacity and knowled	Develop teacher capacity and knowledge to implement differentiated practices in teaching Literacy							
Evidence of impact	performance data.	Teachers will articulate and demonstrate how they are able to provide differentiated instruction for each of their students, using a range of High Impact Teaching Strategies and deep analysis of student performance data.  This will be evident in all teacher planning documentation.							
Activities and Milestones		Who	Is this a Professional Learning Priority	When	Budget				
Develop teacher capacity to utilise high impact teaching strategies (HITS) Professional Learning in HITS - unpack the HITS, discuss, model the strategies Select four strategies for an intensive focus (for example, Differentiated Teaching, Questioning, Multiple Exposures, Explicit Teaching)		Leadership Team	☑ Yes	from: Term 1 to: Term 4	\$0.00 ☐ Equity funding will be used				





Teachers include four HITS in their 2018 PDP Selected HITS will be the focus for Teacher/Peer Observations HITS Professional Learning will be undertaken with Pupil Free Days in Term 2 and 3, led by the school Leadership team - Principal, Assistant Principal, Leading Teacher. Teacher may also elect to research an aspect of HITS during their Professional Practice Days				
Train new staff in VCOP. Teachers who are new to the school and have not yet undertaken Day 1 and Day 2 in VCOP will attend the training run by Andrell Education	Teacher(s)	☑ Yes	from: Term 1 to: Term 3	\$5,000.00 ☑ Equity funding will be used
Learning Specialist will provide opportunities for colleagues to observe high-quality teaching while she is teaching (demonstration lessons) and meet with them to reflect on these observations at designated times and lead purposeful, data-informed collaborative inquiry focused on improving student learning outcomes by meeting with sub-school teams and model High Impact Teaching Strategies and support other teachers to embed these strategies in their own practice Professional Practice days to be allocated for Learning Specialist to meet with individual teachers and to observe their teaching for further follow up - discussion, critical inquiry and reflection	Learning Specialist(s)	✓ Yes	from: Term 1 to: Term 4	\$10,000.00 ☑ Equity funding will be used
Utilise expertise of the Southern Melbourne Project (SMP) Weekly visit to Heatherhill by the SMP to provide support and direction to Leadership Team. Meetings will cover forward planning in Literacy, support for developing professional learning sessions, leading classroom walkthroughs and providing follow up feedback sessions with teachers and Leadership Team. SMP will deliver Literacy (Reading) Professional Learning for teachers in Teaching Comprehension Strategies and Close Reading	Leadership Team	☑ Yes	from: Term 1 to: Term 4	\$30,000.00  ☐ Equity funding will be used
Part-time staff member employed to provide additional time allocated for Learning Specialist to conduct post observation conversations with colleagues. Days will be timetabled and allocated.  Teachers will submit a Professional Practice Day proposal, prior to the commencement of each term, to the principal for approval, describing the rationale, aim, and purpose of the day's activity, and later, an evaluation and reflection on the learning involved and how it will/has improve/d her practice Professional Practice Days will be included in teachers' PDP and aligned to the Annual Implementation Plan	Teacher(s)	☑ Yes	from: Term 1 to: Term 4	\$34,793.00 ☑ Equity funding will be used
Focus teacher professional learning on the four key Reading comprehension strategies required for students to become effective readers: Questioning, Clarifying, Predicting, Summarising. In-school timetabled professional learning sessions for Teaching Reading Comprehension will be delivered, 6-8 sessions per term  Lead professional learning in How to Teach the strategies  Purchase appropriate resources - posters, reference books for teachers, texts for students to support effective teaching and learning of Reading	Leadership Team	☑ Yes	from: Term 1 to: Term 4	\$10,000.00  ☐ Equity funding will be used
Develop Teacher/Peer Observation Protocols and Schedule all teachers will participate in:  * 1 x PL session in the theory of Peer Observation  * 2-3 x PL sessions to create Peer Observation Protocols  * 1 -2 x PL sessions to practise using the protocols in a mock classroom observation	Leading Teacher(s)	☑ Yes	from: Term 1 to: Term 4	\$105,057.00  ☐ Equity funding will be used





Train teachers in Peer Observation Protocols Create a Teacher/Peer Observation rubric or checklist to guide observations Timetable opportunities for teachers to undertake Peer Observations, initially guided by the Leading Teacher and later, with a colleague or a sub-school team. Peer Observations will include how to give appropriate feedback				
Speech Pathologist will train teachers in Phonemic Awareness through designated professional learning sessions after school once per term Speech Pathologist will demonstrate best practice Phonemic Awareness strategies in Junior School classrooms 2 -3 times per term for each Junior School teacher and provide ongoing support and advice Speech Pathologist will assist and train Education Support staff to deliver a Language Support program	Education Support	☑ Yes	from: Term 2 to: Term 4	\$30,000.00

Goal 1	Achievement To improve literacy and numeracy outc	chievement or improve literacy and numeracy outcomes for every student across the school						
12 month target 1.1		ne percentage of students in the top two bands of NAPLAN Year 5 Reading will increase from 15% in 2017 to 20% in 2018 ne percentage of students in the top two bands in NAPLAN Year 3 Reading will increase from 33% in 2017 to 35% in 2018						
FISO Initiative	Evidence-based high-impact teaching s	strategies						
Key Improvement Strategy 2	Embed a consistently implemented Ass	d a consistently implemented Assessment and Data schedule with clearly articulated and developed protocols and analyses						
Actions	Develop teacher capacity to interpret st	lop teacher capacity to interpret student data and plan instruction for stage of readiness						
Evidence of impact	Teachers will confidently and competer	ntly analyse student achievement data and util	lise the information to develop am	and deliver target personalised learn	ing programs for students			
Activities and Milestones	Who Is this a Professional Learning Priority When Budget							
Develop teacher capacity to interpret student data and plan instruction for stage of readiness by training 4 -5 teachers to undertake the Bastow Data Literacy & Assessment Practice Course.  These teachers will lead their colleagues in their Professional Learning Teams (sub-school) in analysing student data during weekly sub-school team planning meetings		Teacher(s)	☑ Yes	from: Term 1 to: Term 3	\$10,000.00  ☐ Equity funding will be used			
Create literacy timelines (calendar) for and implementation to inform teachers requirements Streamline assessment schedule doc schedule for clarity Analyse collected and collated studentinstruction	ument and distribute assessment	Leading Teacher(s)	□ No	from: Term 1 to: Term 1	\$0.00 ☐ Equity funding will be used			
Level 30+ to provide an additional formation Teachers will use Probe to assess students who enrol during the year in	dents in February and August and all Years 2 - 6. essment Table and Data Wall so that all	Teacher(s)	☑ Yes	from: Term 1 to: Term 3	\$1,000.00  Equity funding will be used			
Develop teacher capacity to interpret of readiness Analyse 2018 NAPLAN data to determ	student data and plan instruction for stage nine the areas in which students have	Leadership Team	□ No	from: Term 3 to: Term 3	\$0.00 ☐ Equity funding will be used			





achieved lower than expected, - What are the "Big 3" of Reading and Writing to focus on for improvement, for example, determining the main idea of a text, or the Author's Purpose, or what the reader may infer in Reading. In Writing it may be, Developing Ideas, Text Structure, Vocabulary				
Develop teacher capacity to interpret student data and plan instruction for stage of readiness Introduce regular Writing Moderation sessions into School Meeting Schedule, at least two per term, to enable teachers to develop effective and consistent criteria for assessing student Writing	Teacher(s)	☑ Yes	from: Term 1 to: Term 4	\$0.00 ☐ Equity funding will be used
Develop teacher capacity to interpret student data and plan instruction for stage of readiness Leading Teacher will coach sub-school teams to analyse student data at regular weekly/fortnightly team meetings and assist them to design and develop instructional practices that will be differentiated	Leading Teacher(s)	☑ Yes	from: Term 1 to: Term 4	\$0.00 ☐ Equity funding will be used

## **Professional Learning and Development Plan - 2018**

Heatherhill Primary School (4802)

Professional Learning Priority	Who	When	Key Professional Learning Strategies	Organisational Structure	Expertise Accessed	Where
Develop teacher capacity to utilise high impact teaching strategies (HITS) Professional Learning in HITS - unpack the HITS, discuss, model the strategies Select four strategies for an intensive focus (for example, Differentiated Teaching, Questioning, Multiple Exposures, Explicit Teaching) Teachers include four HITS in their 2018 PDP Selected HITS will be the focus for Teacher/Peer Observations HITS Professional Learning will be undertaken with Pupil Free Days in Term 2 and 3, led by the school Leadership team - Principal, Assistant Principal, Leading Teacher. Teacher may also elect to research an aspect of HITS during their Professional Practice Days	Leadership Team	from: Term 1 to: Term 4	<ul> <li>☑ Peer observation including feedback and reflection</li> <li>☑ Formalised PLC/PLTs</li> <li>☑ Individualised Reflection</li> </ul>	<ul> <li>✓ Professional Practice Day</li> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> <li>✓ PLC/PLT Meeting</li> </ul>	<ul> <li>✓ Internal staff</li> <li>✓ Learning Specialist</li> <li>✓ Literacy Leaders</li> </ul>	☑ On-site
Train new staff in VCOP. Teachers who are new to the school and have not yet undertaken Day 1 and Day 2 in VCOP will attend the training run by Andrell Education	Teacher(s)	from: Term 1 to: Term 3	<ul><li>✓ Planning</li><li>✓ Curriculum development</li><li>✓ Individualised Reflection</li></ul>	☑ Professional Practice Day	☑ External consultants  Andrell Education	☑ Off-site  Andrell  Education
Learning Specialist will provide opportunities for colleagues to observe high-quality teaching while she is teaching (demonstration lessons) and meet with them to reflect on these observations at designated times and lead purposeful, data-informed collaborative inquiry focused on improving student learning outcomes by meeting with sub-school teams	Learning Specialist(s)	from: Term 1 to: Term 4	<ul> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Individualised Reflection</li> </ul>	☑ Professional Practice Day ☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff ☑ Learning Specialist	☑ On-site





and model High Impact Teaching Strategies and support other teachers to embed these strategies in their own practice Professional Practice days to be allocated for Learning Specialist to meet with individual teachers and to observe their teaching for further follow up - discussion, critical inquiry and reflection						
Utilise expertise of the Southern Melbourne Project (SMP) Weekly visit to Heatherhill by the SMP to provide support and direction to Leadership Team. Meetings will cover forward planning in Literacy, support for developing professional learning sessions, leading classroom walkthroughs and providing follow up feedback sessions with teachers and Leadership Team. SMP will deliver Literacy (Reading) Professional Learning for teachers in Teaching Comprehension Strategies and Close Reading	Leadership Team	from: Term 1 to: Term 4	<ul> <li>☑ Planning</li> <li>☑ Preparation</li> <li>☑ Individualised Reflection</li> </ul>	<ul> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> <li>✓ PLC/PLT Meeting</li> </ul>	☑ External consultants  Southern Melbourne Project	☑ On-site
Part-time staff member employed to provide additional time allocated for Learning Specialist to conduct post observation conversations with colleagues. Days will be timetabled and allocated. Teachers will submit a Professional Practice Day proposal, prior to the commencement of each term, to the principal for approval, describing the rationale, aim, and purpose of the day's activity, and later, an evaluation and reflection on the learning involved and how it will/has improve/d her practice  Professional Practice Days will be included in teachers' PDP and aligned to the Annual Implementation Plan	Teacher(s)	from: Term 1 to: Term 4	<ul> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Individualised Reflection</li> </ul>	☑ Professional Practice Day	☑ Internal staff	☑ On-site
Focus teacher professional learning on the four key Reading comprehension strategies required for students to become effective readers: Questioning, Clarifying, Predicting, Summarising. In-school timetabled professional learning sessions for Teaching Reading Comprehension will be delivered, 6-8 sessions per term Lead professional learning in How to Teach the strategies Purchase appropriate resources - posters, reference books for teachers, texts for students to support effective teaching and learning of Reading	Leadership Team	from: Term 1 to: Term 4	☑ Curriculum development ☑ Individualised Reflection	<ul> <li>✓ Professional Practice Day</li> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> </ul>	<ul> <li>✓ Internal staff</li> <li>✓ Learning Specialist</li> <li>✓ Literacy Leaders</li> </ul>	☑ On-site
Develop Teacher/Peer Observation Protocols and Schedule all teachers will participate in:  * 1 x PL session in the theory of Peer Observation  * 2-3 x PL sessions to create Peer Observation Protocols	Leading Teacher(s)	from: Term 1 to: Term 4	<ul> <li>✓ Peer observation including feedback and reflection</li> <li>✓ Individualised Reflection</li> </ul>	<ul> <li>✓ Professional Practice Day</li> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> </ul>	<ul><li>✓ Internal staff</li><li>✓ Learning Specialist</li><li>✓ Literacy Leaders</li></ul>	☑ On-site





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* 1 -2 x PL sessions to practise using the protocols in a mock classroom observation Train teachers in Peer Observation Protocols Create a Teacher/Peer Observation rubric or checklist to guide observations Timetable opportunities for teachers to undertake Peer Observations, initially guided by the Leading Teacher and later, with a colleague or a subschool team. Peer Observations will include how to give appropriate feedback						
Speech Pathologist will train teachers in Phonemic Awareness through designated professional learning sessions after school once per term Speech Pathologist will demonstrate best practice Phonemic Awareness strategies in Junior School classrooms 2 -3 times per term for each Junior School teacher and provide ongoing support and advice Speech Pathologist will assist and train Education Support staff to deliver a Language Support program	Education Support	from: Term 2 to: Term 4	<ul> <li>✓ Preparation</li> <li>✓ Collaborative Inquiry/Action Research team</li> <li>✓ Individualised Reflection</li> </ul>	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff	☑ On-site
Develop teacher capacity to interpret student data and plan instruction for stage of readiness by training 4 -5 teachers to undertake the Bastow Data Literacy & Assessment Practice Course. These teachers will lead their colleagues in their Professional Learning Teams (sub-school) in analysing student data during weekly sub-school team planning meetings	Teacher(s)	from: Term 1 to: Term 3	<ul> <li>☑ Collaborative Inquiry/Action Research team</li> <li>☑ Formalised PLC/PLTs</li> <li>☑ Individualised Reflection</li> </ul>	<ul> <li>✓ Professional Practice Day</li> <li>✓ Formal School Meeting / Internal Professional Learning Sessions</li> </ul>	☑ Bastow program/course	☑ Off-site  Bastow Online Course
Introduce Probe Reading Comprehension Test for students who are reading at Level 30+ to provide an additional form of student Reading assessment Teachers will use Probe to assess students in February and August and all students who enrol during the year in Years 2 - 6.  Data is entered on Whole School Assessment Table and Data Wall so that all staff can access information to plan for instruction	Teacher(s)	from: Term 1 to: Term 3	<ul> <li>✓ Design of formative assessments</li> <li>✓ Moderated assessment of student learning</li> <li>✓ Individualised Reflection</li> </ul>	☑ Professional Practice Day ☑ Formal School Meeting / Internal Professional Learning Sessions	✓ Literacy expertise ✓ Internal staff ✓ Learning Specialist ✓ Literacy Leaders	☑ On-site
Develop teacher capacity to interpret student data and plan instruction for stage of readiness Introduce regular Writing Moderation sessions into School Meeting Schedule, at least two per term, to enable teachers to develop effective and consistent criteria for assessing student Writing	Teacher(s)	from: Term 1 to: Term 4	<ul> <li>✓ Moderated assessment of student learning</li> <li>✓ Individualised Reflection</li> </ul>	☑ Formal School Meeting / Internal Professional Learning Sessions	☑ Internal staff ☑ Learning Specialist ☑ Literacy Leaders	☑ On-site
Develop teacher capacity to interpret student data and plan instruction for stage of readiness Leading Teacher will coach sub-school teams to analyse student data at regular weekly/fortnightly team meetings and assist them to design and develop instructional practices that will be differentiated	Leading Teacher(s)	from: Term 1 to: Term 4	<ul> <li>☑ Design of formative assessments</li> <li>☑ Moderated assessment of student learning</li> <li>☑ Collaborative Inquiry/Action Research team</li> </ul>	☑ Formal School Meeting / Internal Professional Learning Sessions ☑ Timetabled Planning Day	☑ Internal staff ☑ Literacy Leaders	☑ On-site





### Documents that support the plan

The school has uploaded the following documents to support the self-evaluation.

#### Dimension 1

Literacy Planning Term 4.docx (0.05 MB)

Teaching How to Find Direct Information in Texts.pptx (0.87 MB)

The Main Idea.pptx (11.31 MB)

VCOP procedure text type poster.pdf (0.03 MB)
Writing Rubric Text Types.docx (0.09 MB)

Dimension 2

PHILOSOPHY at Heatherhill.pptx (3.96 MB)

Self-evaluation Summary

Heatherhill PS targets and outcomes 2017.docx (0.01 MB)

